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August 24, 2017

VIA FEDEX

Uber Technologies, Inc.
c/o Garrett Camp
Chairman of the Board of Directors
1455 Market Street
San Francisco, CA 94103

Uber Technologies, Inc.
c/o The Corporation Trust Company
Corporation Trust Center
1209 Orange Street
Wilmington, DE 19801

RE: Demand for Inspection of Books and Records Pursuant to 8 Del. C. § 220

Dear Mr. Camp:

Stephen Russell and Sofreh LP (collectively, the "Stockholders"), as stockholders of Uber Technologies, Inc. ("Uber" or the "Company"), have appointed the firms Quinn Emanuel Urquhart & Sullivan, LLP ("Quinn Emanuel") and Prickett, Jones & Elliott, P.A. ("Prickett Jones") as their attorneys-in-fact and agents for the purpose of making this demand and conducting the inspection demanded herein on behalf of the Stockholders, as indicated in the enclosed Powers of Attorney.

Mr. Russell is a record holder of Uber Class B common stock. Sofreh LP is a record holder of Uber Class B common stock.

The Stockholders hereby demand, pursuant to 8 Del. C. § 220, the right to inspect and make copies of the following books and records of the Company:

1. The Company's stock ledger and a list of its stockholders including the type and number of shares held by each stockholder;
2. A fully executed copy of the June 2016 Amended and Restated Voting Agreement (the "Voting Agreement") that includes all signature pages and Schedules A and B;
3. All stockholder consents and the consent of the Company's board of directors (the "Board") to the June 2016 amendment of the Company's Certificate of Incorporation (the "Certificate");
4. A copy of the full report, and any amendments thereto, memorializing the investigation, findings and recommendations of former U.S. Attorney General Eric Holder and Tammy Albarrán, partners at the law firm Covington & Burling LLP (collectively, "Covington"), including the discussion of Covington's investigation of the facts and issues relating to Uber's work place environment

raised by Susan Fowler, and other matters of diversity and inclusion at the Company (the "Holder Report");

5. The resolution or resolutions establishing and/or defining the powers of a special committee (the "Special Committee") of the Board to oversee Covington's work;
6. Documents relating to the disclosure or distribution of the Holder Report, or any information contained therein, to William Gurley, Matt Cohler or any other representative of Benchmark Capital Partners VII, L.P. ("Benchmark");
7. All minutes of any meeting of the Board or any committee thereof (which committee included a Benchmark Board designee), all written consents in lieu of such a meeting and all agendas, resolutions, memoranda, presentations, or other materials prepared for or reviewed or distributed in connection with such meeting and/or consent concerning the following:
 - i. The formation of the Special Committee;
 - ii. The Holder Report, any information contained therein, or Covington's related investigation;
 - iii. William Gurley, including his departure from the Board;
 - iv. Leaks of the Holder Report or any information contained therein; and
 - v. Benchmark's letter to Uber employees;
8. All documents evidencing communications between or among, on one side, Benchmark and/or its Board designees and, on the other side, the other Board members and/or the Company's agents, employees or representatives concerning each of the topics identified in Paragraph 7 above;
9. Documents sufficient to identify all of the Company's directors, officers, employees and agents who received the Holder Report;
10. All documents concerning any disclosure of the Holder Report or any information contained therein by Benchmark's Board designees to any person;
11. All documents concerning any investigation into the leaking of the Holder Report or any information contained therein;
12. All documents and communications concerning William Gurley's departure from the Board; and
13. All documents evidencing communications between or among, on one side, Benchmark, its Board designees and, on the other side, any Company directors, officers, employees or agents referencing the Holder Report, any portion thereof or any facts referred to or findings therein.

The Stockholders demand the right to inspect all books and records requested in this letter that are within the legal possession, custody or control of the Company, including, but not limited

to, such books and records that are within the possession, custody or control of the Company's subsidiaries and outside legal counsel, special counsel, accountants and consultants.

The Stockholders are making the foregoing demands for the purposes of: (i) investigating possible wrongdoing and breaches of fiduciary duties by Benchmark and its Board designees, including, but not limited to, improper communications with Company employees and disclosure of the Company's confidential information including information contained in the Holder Report; and (ii) communicating with fellow stockholders concerning Benchmark's activities, claims and statements that may be harmful to the stockholders and the Company, including Benchmark's recent lawsuit. Benchmark sent a 1,000 word letter to Uber employees about the information contained in the full Holder Report, stating that "[t]o describe it as hard-hitting would be an understatement." Benchmark also included in its Delaware complaint substantial discussion of the Holder Report and subjects discussed therein.

The Stockholders will pay the reasonable costs of copying any books and records containing the information demanded.

The Stockholders designate and authorize their counsel, Quinn Emanuel and Prickett Jones, and their attorneys and employees, or any other person designated by the undersigned or any of the foregoing counsel, acting together, singly or in any combination, to conduct, as his/her agent, the inspecting and copying requested herein. In connection with this designation of counsel, the Stockholders have executed Powers of Attorney, executed copies of which you will find enclosed. Also enclosed is a Verification pursuant to which the Stockholders depose and say under oath that the facts and statements contained in this demand letter are true and correct.

Please advise as to when and where the items demanded above will be available.

Very truly yours,



Michael Hanrahan
(DE Bar I.D. No. 941)

Enclosures

cc: Michael B. Carlinsky, Esquire
Joshua S. Margolin, Esquire
Kimberly E. Carson, Esquire
Corinne Elise Amato, Esquire
Eric J. Juray, Esquire